

EXHIBIT 10

Hoelzle

11/24/2015 C.A.R. Sent 7/24/2006 11:14 AM.

From: Urs Hoelzle.
 To: [-] Andy Rubin.
 Cc: [-]
 Bcc: [-]
 Subject: Re: Skelmir.

We could meet for lunch, I'm back in my office so just give me a call if this works.

Andy Rubin wrote:

> We haven't done the due diligence yet. You know the drill; Propose
 > an acquisition (we know the skelmir guys), get approval, issue a term
 > sheet to make sure we're in the ballpark on numbers, execute due
 > diligence, if all goes well, draft documents, sign docs, interview all
 > employees who are being considered for fulltime jobs.

>
 > We're on the "execute term sheet" step.

>
 > A little more background. We have an in-house VM. We're looking to
 > acquire MIDP2.0, hire the expertise to develop MIDP3.0 is short order,
 > the java class libraries and the porting layer that runs on the common
 > mobile platforms:

>
 > - PowerPC (multiple variants)
 > - MIPS 32 (multiple variants)
 > - MIPS 64
 > - SH2, SH3 & SH4
 > - x86
 > - TI OMAP
 > - TI DM642
 > - TI Davinci
 > - ST20 (multiple variants - not linux)
 > - ST40 (multiple variants)
 > - Equator BSP-15+
 > - ARM 7, ARM9
 > - StrongARM, XScale

>
 > I will explain who is doing the diligence in person. Do you have time
 > for b-fast in noname Monday 8:30? Or call me. 650 283-0000.

>
 >
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 >

> On Jul 23, 2006, at 10:44 PM, Urs Hoelzle wrote:

>
 >> Wow--I totally understand your first point, but your second one is
 >> uninspiring (i.e. scary). That is *not* a good reason to acquire a
 >> company because there is no correlation between shipping soon and
 >> acquiring a company, if you don't do due diligence. We have lots of
 >> other (untainted) engineers who could so an eval, such as Jeff and
 >> Sanjay who did DEC's JVM. But perhaps I misread your email and
 >> you're not as desperate as it sounds. Can you tell me who did the
 >> technical due diligence?

>>

>> Andy Rubin wrote:

>>> Actually, it's a clean-room implementation we're buying. Anyone
 >>> with specific knowledge (especially those from Sun) are tainted and
 >>> would be bad. I interviewed Lars and think he's great, but sadly,
 >>> not for this project. We were in discussions for 8 months with Sun,
 >>> walked away, and must prove that our internal effort is clean.
 >>>

>>> Also, because we were in discussion for so long, we must acquire an
>>> existing implementation. We ship in 6 months!
>>>
>>>
>>> On Jul 23, 2006, at 7:12 PM, Urs Hoelzle wrote:
>>>
>>>> Just saw that we're apparently planning to buy them. FYI we're
>>>> just hiring the first person in a new Danish engineering office
>>>> which is going to grow very quickly to about ~8 people, all with
>>>> deep VM experience. The lead (Lars Bak) was the primary designer
>>>> and implementor of Sun's Monty embedded JVM as well as one of the
>>>> primary figures on Hotspot. (I think you talked to him a year ago,
>>>> Andy.) I've worked with him for years. He and the other folks are
>>>> all deserting Esmertec who bought their small (embedded VM) startup
>>>> and badly botched the integration.
>>>>
>>>> It may still be a good idea to buy Skelmir, but I suggest you do
>>>> indepth due diligence--the devil is in the details with JVMs, many
>>>> of the ones I've seen have structural weaknesses that aren't
>>>> obvious at first sight. Good people for such diligence would be
>>>> Lars, of course (he's planning to sign his offer letter on Thursday
>>>> when he visits the Zurich office) or Robert Griesemer who also
>>>> worked on Monty.
>>>>
>>>> -Urs
>>>
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